

NACHI

COMPANY PROFILE

2013

NACHI-FUJIKOSHI CORP.

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Message from the President

Fulfilling aspirations as a manufacturing company

The NACHI-FUJIKOSHI Group is contributing to expansion in the world of manufacturing by capitalizing on our abilities as a comprehensive machine manufacturer with the multifaceted operations and technologies to provide a wide range of solutions to customers in such fields as automotive, industrial machinery, energy, and infrastructure.

We have established our slogan of "Fulfilling aspirations as a manufacturing company" as part of our long-term vision 2020 strategies. Aiming to weather the turmoil of the economy and produce high corporate growth and to realize the dreams of our customers, associates, employees and other stakeholders, we are revamping management based on the following three management policies.

1. Expand markets in emerging countries

Expanding sales, services, and production operations focusing on China, India, ASEAN, Central and South America, and Eastern Europe to drive corporate growth and establish positioning in emerging markets that promise economic growth in the mid-term and creating markets in Japan, Europe, and the USA as new volume zones.

2. Create new products and new businesses

Expanding business opportunities by creating new products and enterprises using our multifaceted technologies, and refining existing products and growing our product lineup.

Enabling us to meet the ever-growing number of needs in the manufacturing processes of our customers.

3. Educate and bolster human resources

Corporations are people, from the idea that people support manufacturing, we are educating personnel in Japan and across the globe to bolster manpower. Especially for global personnel as we focus on business expansion overseas and in emerging markets and to cultivate personal with a strong desire to meet challenges and succeed with an awareness of corporate citizenship.



President Hiroo Honma

本間博夫

Corporate Philosophy

Creativity - Business withers without creation.

Today's dream brings about a better tomorrow. Creation causes some discord. Improvement is assured by conquering such discord.

Aggressiveness - Tackle your job aggressively.

Give priority to difficult assignments and never give up when the job is half done.

Globalism - The globe is your market.

Win the trust of the people of the world. Supply quality products at reasonable cost. Nurture the competitiveness of your products.

Appreciative minds - Always be appreciative of what people around you do for you.

Thank your parents for having given birth to you. Thank elders for their guidance. Serve the community in order to reciprocate its hospitality toward you.

Human assets - How to make the company prosper is to find and use the right person in the right job.

Quality people are difficult to come by. Be objective. Be health conscious. Be wise. Stick to your words.

Written by the founder, Kohki Imura

Corporate Mission

Contributing to the progress of the world of product manufacture.

Origin of the Corporate Name "FUJIKOSHI"

NACHI-FUJIKOSHI CORP. was founded in the city of Toyama in 1928. Kohki Imura, the founder, named the company FUJIKOSHI in order to give concrete expression to his creed that self sufficiency in machine tool supply is indispensable to Japan's economic prosperity. The first two characters "不二" which read "Fuji" were picked from the Buddhist scriptures. A passage in the scriptures says "Justice and injustice appear to be different things. The truth is that they are "Fuji" (not two). They are one and the same".

The third Chinese character "越" which reads "Koshi" has the same pronunciation as "高志" which means the general area along the Japan Sea since olden days.

Origin of the Trademark "NACHI"

The NACHI brand name comes from "KUMANO-NACHI-TAISHA", the Grand Shrine, that is origin of Japan. It expresses strong entrepreneurial will.

In 1929, the Emperor Showa made a tour of the Kansai district to inspect industries as part of the encouragement of domestic production, and personally inspected a FUJIKOSHI hacksaw blade that was on display as an example of an outstanding domestic product at the Osaka Prefectural Office.

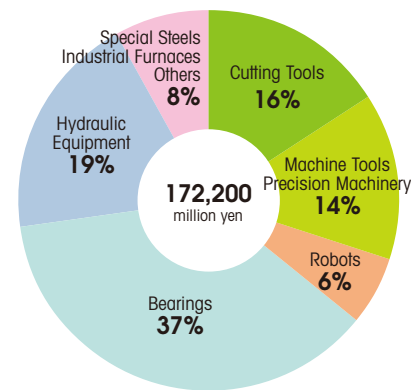
Overjoyed at the honor of entertaining the Emperor's special attention, Kohki Imura decided to name his product "NACHI" after the name of the latest naval cruiser to be made in Japan, the very same vessel that the Emperor was sailing on for his tour.

Outline

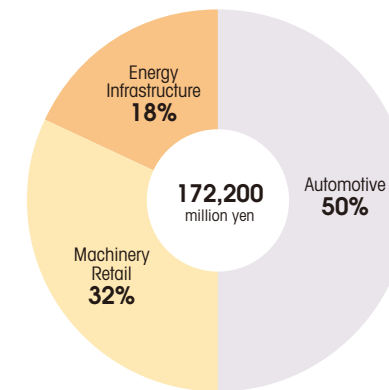
Corporate Name	NACHI-FUJIKOSHI CORP.	
Trademark	NACHI	
Foundation	December 21, 1928	
Account Settled on	November 30	
President	Hiroo Honma	
Head Office, Toyama Plant	1-1-1 Fujikoshi-Honmachi, Toyama 930-8511 Tel : 076-423-5111	
Tokyo Head Office	Shiodome Sumitomo Bldg. 17F; 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021 Tel : 03-5568-5111	
Capital	16,000 million yen	
Consolidated Net Sales	172,200 million yen	(2,120 million dollars)
Overseas Sales	61,900 million yen	(764 million dollars)
NACHI Group	52 companies	(Domestic 24 companies) (Overseas 28 companies)
Group Associates	5,850	(53 companies)
	2,700	(Non-Consolidated)
Major Products	Machining	Cutting Tools, Forming Tools, Cutting Saws, Machine Tools, Precision Machinery, Machining Systems
	Robots	Robots, Robot Systems, Electronic Equipment
	Components	Bearings, Hydraulic Equipment, Automotive Hydraulics, Seismic Isolation System, Filtration System
	Materials	Special Steels, Coating, Industrial Furnaces

Breakdown of Net Sales

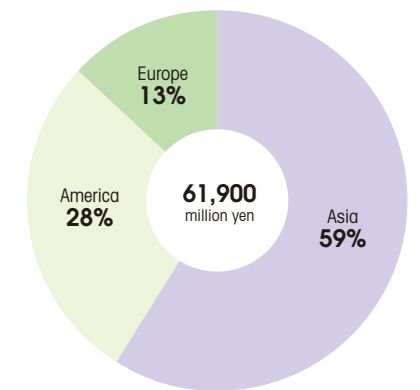
Sales by Operation (Consolidated)



Sales by Market

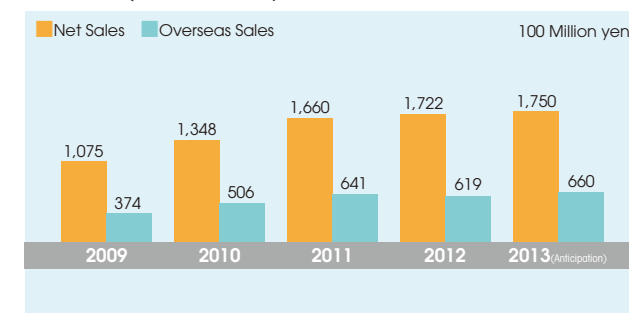


Overseas Sales



Trends in Net Sales

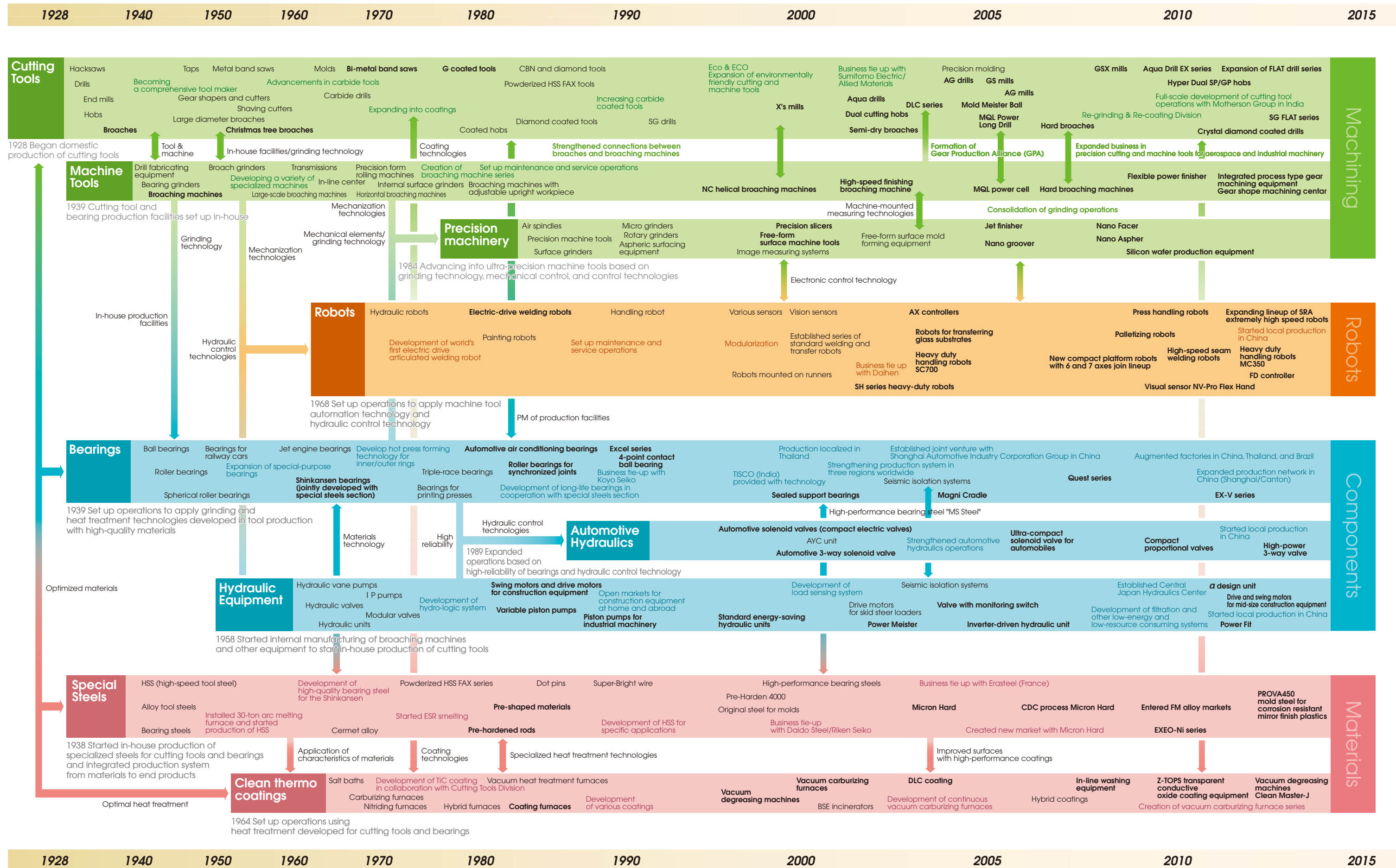
Net Sales (Consolidated)



Operating Income (Consolidated)



Genealogy of Business Operations



Contributing to the Process of Manufacturing

Cutting Tools



Drills
End Mills
Taps
Metal Band Saws



Broaches
Hobs
Shaving Cutters
Forming Racks



Regrinding/Recoating for Cutting Tools
Tool Engineering Services

Machine Tools



Broaching Machines
Power Finisher
Precision Roll Forming Machines
Power Cell
Various Processing Machines



Aspheric Generators
Precision Slicing Machines
CNC Grinding Machines

Robots

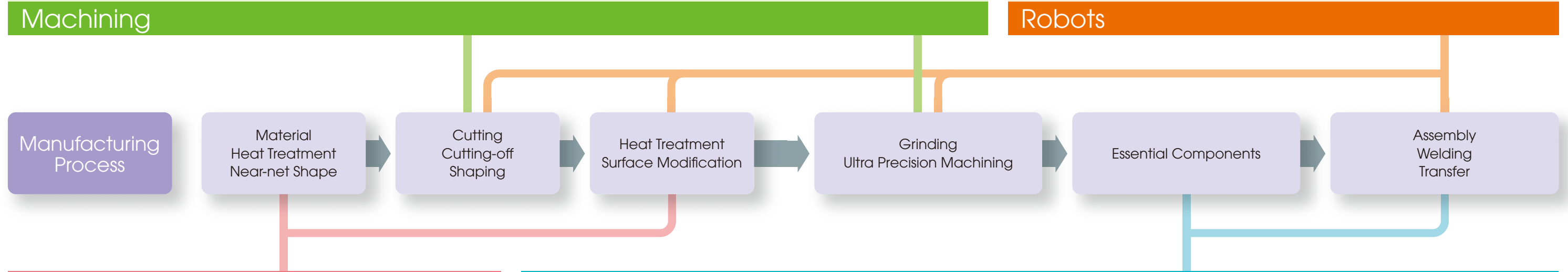


Welding and General Handling Robots
Heavy Duty/Payload Handling Robots



Robot Maintenance, Overhaul
Robot Operation Training

Clean Robots



Materials

Special Steels



Fine Multi-Controlled ALLOY
Hardened Rods
Micron Hard

Industrial Furnaces



Vacuum Carburizing Furnace
Vacuum Degreasing Washer
Coating Equipment
Coating Process



Maintenance of Industrial Furnaces Heat Treatment and Coating on Consignment

Components

Bearings



High-Function Bearings for Industrial Machines

Hydraulic Equipment



High-Function Hydraulic Equipment for Construction Machines
High-Function Hydraulic Equipment for Industrial Machines

Automotive Hydraulics



Solenoid Valves for Automobiles
3way Solenoid Valves
Linear Solenoid Valves
Automotive Hydraulic Units

Energy and Resource Saving Systems



System to solidify and recycle metal chips



Power-saving high-precision Power Meister



Filtration of Cutting and Grinding Coolant

Multifaceted Solutions Automobiles



MR20
Seven-axis articulated robot



World's
No.1
Share

Double-Row Angular Contact Ball Bearings
For automobile air conditioners resistant to high speeds and high temperatures.



AG-ES/ESS Drills

Constant Velocity Joints

Quiet and smooth rotary transfer.

Forming Rack
Keeping precision high in super efficient production.



Precision rolling



World's
No.1
Share

Roller Bearings for Constant Velocity Joints
High-performance bearings for superb operability, comfort and safety in automobile driving.

Engines

Contributing to higher energy efficiency and green processes.



MQL Power Cell
MQL Machining System

High-efficiency, non step deep hole drilling.

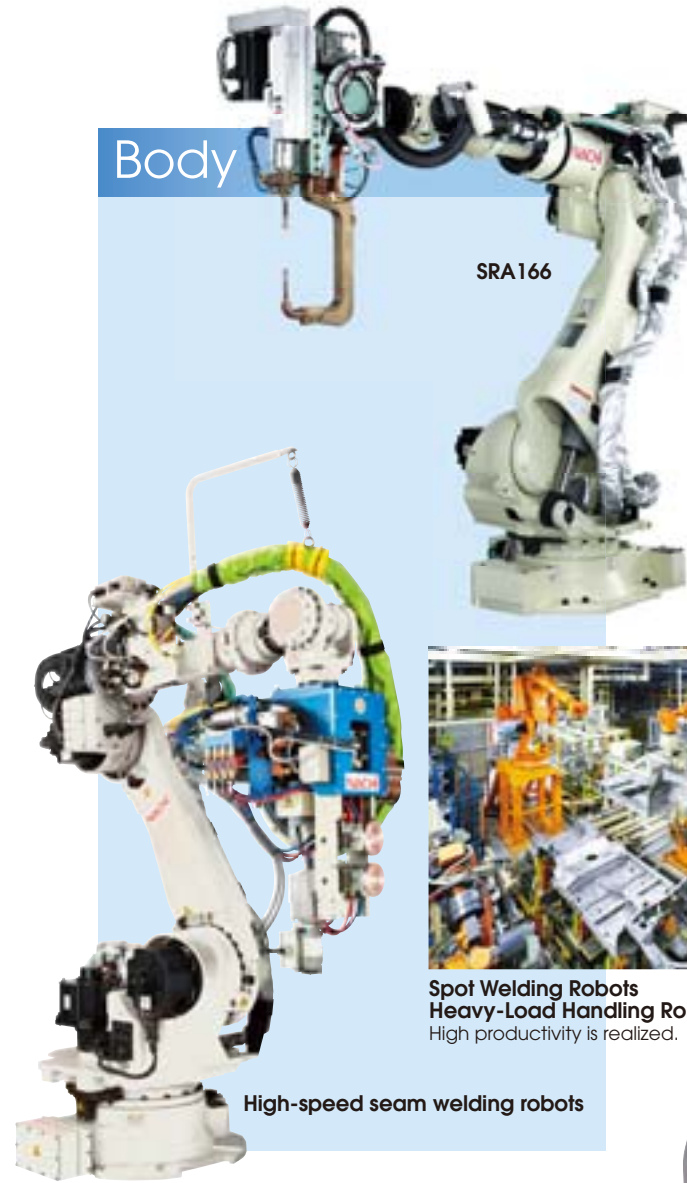


Power Finisher
Crankshaft and camshaft lapping.



High-speed seam welding robots

Body



SRA166

Spot Welding Robots
Heavy-Load Handling Robots
High productivity is realized.

Transmissions

For responsive and comfortable driving.



MT21 Steel Bearings
for transmissions

Vacuum Carburizing Furnace "En-Carbo"
Perform highly accurate carburizing to be environmentally friendly and low in cost.



Vacuum carburizing of transmission gears.

Steering

Safe and stable steering.



Broaching of steering racks.

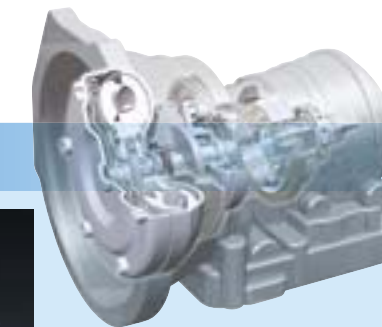


4-point Contact Ball Bearings BX Series



Vane Material in Power Steering Pumps
Made from HSS

Solenoid Valves for Automobiles
Direct control of transmission clutch with valves.



Helical Broach



High speed hob cutting.




World's
No.1
Share


NC Helical Broaching Machine
Perform highly efficient machining of helical gears for automatic transmission.

Energy, Infrastructure

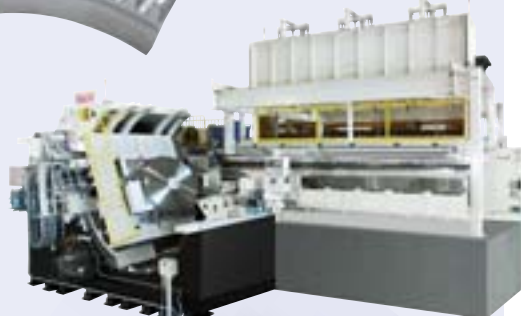
Power Generation, Aircraft




World's No.1 Share **Christmas Tree Forms Broach**
Create highly accurate form on turbine rotor disk blade of aircraft, ships and generators.



Crystal Diamond Coated Drills
Helping improve productivity of aircraft.



Surface broaching machines
High performance and speed production of gas turbine rotors.



Railroads






Bearings for Wheels
Lightweight and compact bearings for axles capable of withstanding the high speed of the bullet train "Shinkansen".

Distribution



Palletizing Robot "LP130/180"
Enable high-speed/high-precision palletization of cardboard boxes, bags, bottles, and metal products.

Construction Machines

World's No.1 Share **Wheel Drive Motors and Swing Motors**
For small shovels, of which required functions have been integrated into a compact unit.

Large Module Hob
High-performance machining of large size gears.



Spherical Roller Bearings
The world's highest load capacity and service life.

Industrial Machines, Electrics, Electronics

Industrial Machines




AQUA Drill EX FLAT series
Burr-less drilling is possible at angles and in intersecting holes.



Precision bearings
Helping to increase high-precision machinery.



Energy-Saving Hydraulic Units
Achieve energy saving through inverter drive system.



MC20
Six-axis articulated robot



New EXEO Series Materials for Functional Components
Perfect for injection molding machines.



Integrated process type gear machining equipment
Gear shape machining center
Consolidating lathe, drilling, and gear cutting processes for shaping gears in one machine.

Electrics, Electronics



Ultra-Precision Aspheric Generators "Nano Aspher"
Perform ultraprecise processing for aspherical lens dies.



PROVA Series Steel for Molds for Corrosion Resistant Mirror Finish Plastics
Appropriate material to molds used to create plastic.

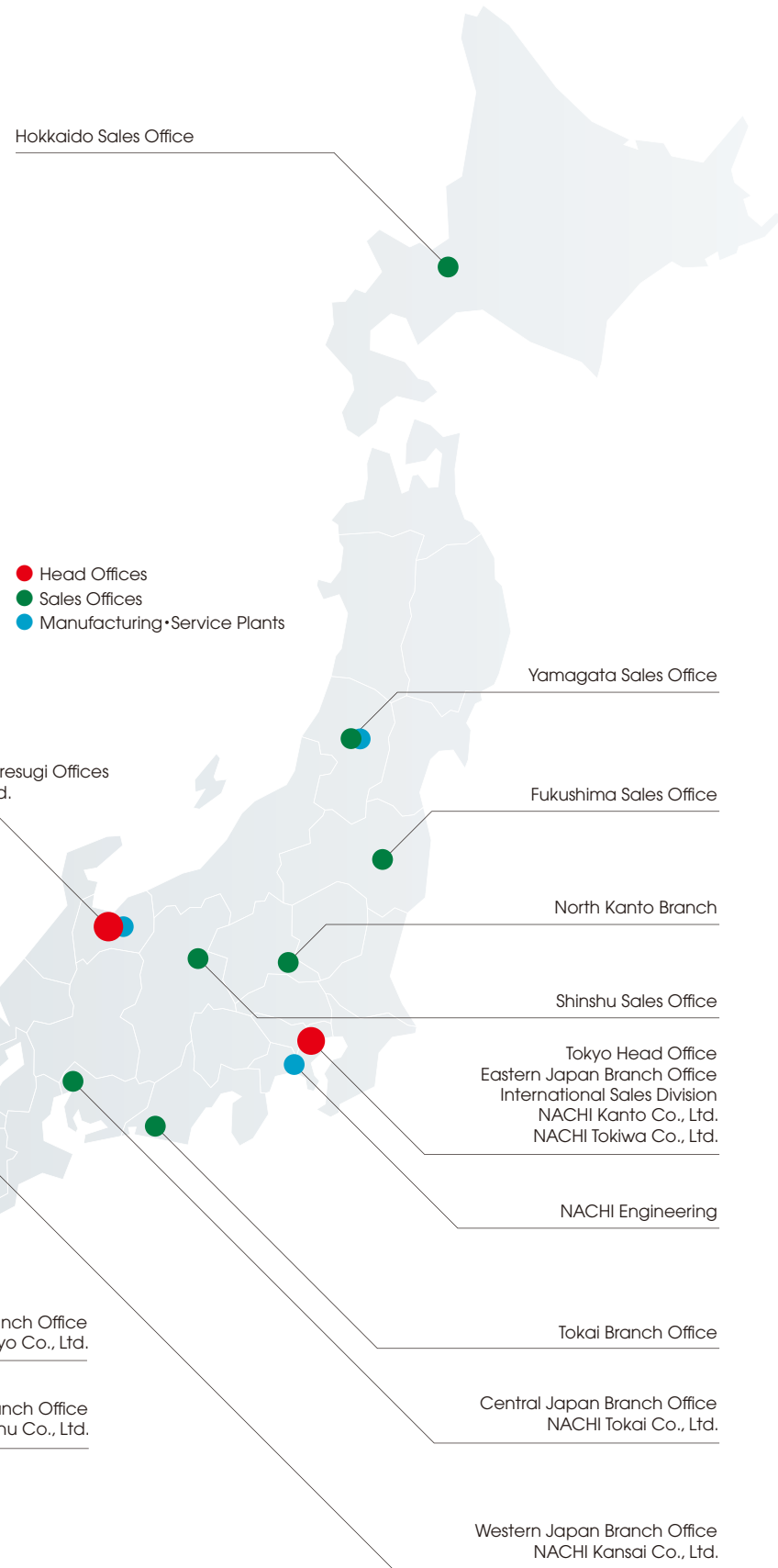


Large-sized Glass Substrate Transfer Robot

Plants and Offices in Japan



Tokyo Head Office
 Eastern Japan Main Branch
 International Trade Headquarter
 Shiodome Sumitomo Bldg.



Head Offices

Toyama Head Office	1-1-1 Fujikoshi-Honmachi, Toyama 930-8511	Tel:076-423-5111	Fax:076-493-5211
Tokyo Head Office	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:03-5568-5111	Fax:03-5568-5206
	URL : http://www.nachi-fujikoshi.co.jp/ E-mail : webmaster@nachi-fujikoshi.co.jp		

Sales Offices

Eastern Japan Branch Office	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:03-5568-5280	Fax:03-5568-5290
Hokkaido Sales Office	10-4-10 1-jo, Higashi-ku, Sapporo, 065-0041	Tel:011-782-0006	Fax:011-782-0033
Yamagata Sales Office	130-1, Yachi Azamaki, Kahoku-cho, Nishimurayama-gun, Yamagata 999-3511, c/o NACHI Tohoku Seiko Co., Ltd.	Tel:0237-71-0321	Fax:0237-72-5212
Fukushima Sales Office	One Bridge Bldg. 2F, 2-33-1 Kuвано, Koriyama-shi, Fukushima 963-8025	Tel:024-991-4511	Fax:024-935-1450
North Kanto Branch	26-2 Hama-cho, Ota-shi, Gunma 373-0853	Tel:0276-46-7511	Fax:0276-46-4599
Shinshu Sales Office	248-3 Kamishiojiri, Ueda-shi, Nagano Prefecture 386-0042	Tel:0268-28-7863	Fax:0268-21-1185
Central Japan Branch Office	Nachi Nagoya Bldg., 2-120-3 Takayashiro, Meitou-ku, Nagoya 465-0095	Tel:052-769-6811	Fax:052-769-6830
Tokai Branch Office	1-20-17 Ebisuka, Naka-ku, Hamamatsu 432-8033	Tel:053-454-4160	Fax:053-454-4845
Hokuriku Branch Office	Nachi Hokuriku Bldg., 2-3-60 Ishigane, Toyama 930-0966	Tel:076-425-8013	Fax:076-492-4319
Western Japan Branch Office	Sumitomo Nakanoshima Bldg. 5F, 3-2-18 Nakanoshima, Kita-ku, Osaka 530-0005	Tel:06-7178-5111	Fax:06-7178-5110
Hiroshima Branch Office	Nihonseimei Hiroshima Hikarimachi Bldg. 8F, 1-10-19 Hikarimachi, Higashi-ku, Hiroshima 732-0052	Tel:082-568-7460	Fax:082-568-7465
Kyushu Branch Office	1-10-30 Sanno, Hakata-ku, Fukuoka-shi, Fukuoka 812-0015	Tel:092-441-2505	Fax:092-471-6600
Nachi Logistics Center	3-5-1 Yoneda-machi, Toyama 931-8511	Tel:076-438-4481	Fax:076-438-4454

Engineering Companies

NACHI Robot Engineering Co., Ltd.	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:03-5568-5180	Fax:03-5568-5185
NACHI Machinery Engineering Co., Ltd.	Ayase, Ota, Osaka, Toyoda, Hamamatsu, Hiroshima, Okuyama, Fukuoka, Toyama, Sendai	Tel:076-492-0708	Fax:076-493-5255
NACHI Tool Engineering Co., Ltd.	1-1-1 Fujikoshi Honmachi, Toyama 930-8511, c/o Fujikoshi Toyama Office	Tel:076-423-5337	Fax:076-493-5258
	1-1-1 Fujikoshi Honmachi, Toyama 930-8511, c/o Fujikoshi Toyama Office Ayase		

Sales Companies

NACHI Kanto Co., Ltd.	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:03-5568-5190	Fax:03-5568-5195
NACHI Engineering NACHI-TOKIWA CORP.	Ayase, Utsunomiya 2696-15 Hayakawa, Ayase-shi, Kanagawa 252-1123	Tel:0467-71-5111	Fax:0467-71-5116
NACHI Tokai Co., Ltd.	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:03-6252-3677	Fax:03-6252-3678
NACHI Hokuriku Co., Ltd. NACHI Kansai Co., Ltd.	Ota, Utsunomiya, Hamamatsu, Osaka, Kumamoto, Canton China, Ohio USA, and others	Tel:052-769-6911	Fax:052-769-6913
NACHI Sanyo Co., Ltd.	Nachi Nagoya Bldg., 2-120-3 Takayashiro, Meitou-ku, Nagoya 465-0095	Tel:076-424-3991	Fax:076-492-4319
NACHI Kyushu Co., Ltd.	Mie Nachi Hokuriku Bldg., 2-3-60 Ishigane, Toyama 930-0966	Tel:06-7178-2200	Fax:06-7178-2201
	Sumitomo Nakanoshima Bldg. 5F, 3-2-18 Nakanoshima, Kita-ku, Osaka 530-0005	Tel:082-568-7461	Fax:082-568-7465
	Kakogawa Nihonseimei Hiroshima Hikarimachi Bldg. 8F, 1-10-19 Hikarimachi, Higashi-ku, Hiroshima 732-0052	Tel:092-441-2505	Fax:092-471-6600
	1-10-30 Sanno, Hakata-ku, Fukuoka-shi, Fukuoka 812-0015		

Plants and Offices in Toyama

Toyama Head Office, Toyama Plant



Products:Cutting Tools, Machinery, Robots and Bearings
Site Scale:353,000m² Building:224,000m²



Internal broaches factory



Automotive air conditioner bearings factory



Large-sized robots factory



Precision bearings factory

Higashi-Toyama Plant



Products:Special Steels and Hydraulic Equipment
Site Scale:227,000m² Building:126,000m²



Hydraulic valves factory



Special steel melting factory

Mizuhashi Plant



Products:Bearings
Site Scale:65,000m²
Building:22,000m²



Bearing heat-treatment factory



Nagaresugi Plant



Products:Cutting Tools, Machinery and Bearings
Site Scale:55,000m²
Building:28,000m²



Parts processing factory

Namerikawa Plant



Products:Precision Machinery, Hydraulic Equipment, Automotive Hydraulics, Industrial Furnaces and Coating
Site Scale:195,000m²
Building:69,000m²



Hydraulic wheel drive motors factory



Automotive hydraulic factory

Service Companies

FUJIKOSHI Information Systems Co., Ltd.

Information Systems

Tel:076-493-0980 Fax:076-493-2671

NACHI Logistics Co., Ltd.

Transportation, Storage, Insurance

Tel:076-425-0262 Fax:076-493-8676

FUJIKOSHI Com Service Co., Ltd.

Receptions, Facilities Management, Security

Tel:076-423-5042 Fax:076-493-5208

Plants

Toyama Plant	1-1-1 Fujikoshi-Honmachi, Toyama 930-8511
Tools	Tel:076-423-5100 Fax:076-493-5221
Machine Tools	Tel:076-423-5140 Fax:076-493-5242
Robots	Tel:076-423-5135 Fax:076-493-5251
Bearings	Tel:076-423-5120 Fax:076-493-5231

Higashi-Toyama Plant	3-1-1 Yoneda-machi, Toyama 931-8511
Materials	Tel:076-438-4411 Fax:076-438-6313
Hydraulic Equipment	3-2-1 Nakata, Toyama 931-8453 Tel:076-438-8970 Fax:076-438-8978

Namerikawa Plant	176 Ogake, Namerikawa-shi, Toyama 936-0802
Hydraulic Equipment	Tel:076-471-2046 Fax:076-471-2673
Automotive Hydraulics	Tel:076-471-2320 Fax:076-471-2324
Precision Machinery	Tel:076-471-2101 Fax:076-471-2824
Coating	Tel:076-471-2985 Fax:076-471-2989
Industrial Furnaces	Tel:076-471-2982 Fax:076-471-2987

Mizuhashi Plant	193 Iseya Mizuhashi, Toyama 939-3524
Bearings	Tel:076-478-2098 Fax:076-479-1081

Nagaresugi Plant	160 Nagaresugi, Toyama 939-8032
Tools	Tel:076-425-2695 Fax:076-425-9091
Machine Tools	Tel:076-495-1341 Fax:076-495-1359
Bearings	Tel:076-424-8848 Fax:076-424-8832

Manufacturing Companies

NACHI Seiko Co., Ltd.	Precision Cutting Tools	Tel:076-425-2695 Fax:076-425-9091
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NACHI Tool Genesis Co., Ltd.	Metal Band Saws	Tel:076-425-2281 Fax:076-424-3183
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NACHI Bearing Manufacturing Co., Ltd.	Bearings	Tel:076-478-2098 Fax:076-479-1081
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NACHI Nihonkai Bearing Co., Ltd.	Bearings	Tel:076-478-2171 Fax:076-478-2173
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Hokuriku Kinzoku Co., Ltd.	Bearings	Tel:076-451-5217 Fax:076-451-9203
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NACHI Toyama Bearing Co., Ltd.	Bearings	Tel:076-467-2201 Fax:076-467-2203
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NACHI Yatsuo Bearing Co., Ltd.	Bearings	Tel:076-454-2627 Fax:076-454-4343
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NACHI Tatemaya Bearing Co., Ltd.	Bearings	Tel:076-424-8848 Fax:076-424-8832
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NACHI Tohoku Seiko Co., Ltd.	Hydraulic Equipment and Printing Press Parts	Tel:023-686-2116 Fax:023-686-2119
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NACHI Hydraulics Co., Ltd.	Hydraulic Equipment	Tel:076-469-3829 Fax:076-469-3823
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Toyama Atsuen Co., Ltd.	Special Steels	Tel:076-437-5806 Fax:076-438-9270
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FUJIKOSHI Technical High School



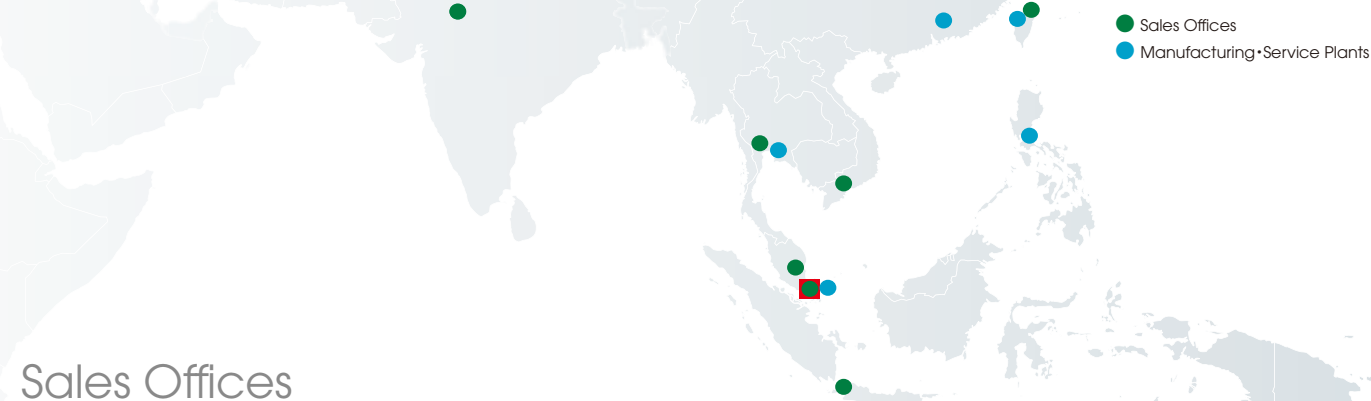
FUJIKOSHI Hospital



FUJIKOSHI Guesthouse "Muhenkaku"

Plants and Offices Worldwide

Asia & Oceania



Sales Offices

NACHI SINGAPORE PTE. LTD.

No.2 Joo Koon Way, Jurong Town, Singapore 628943, SINGAPORE
Tel : +65-65587393
Fax : +65-65587371

VIETNAM REPRESENTATIVE OFFICE (Hanoi)

5B Fl., Noza Bld., 243 Cau Giay St., Cau Giay Dist., Hanoi, VIETNAM
Tel : +84-4-3767-8605
Fax : +84-4-3767-8604

VIETNAM REPRESENTATIVE OFFICE (Ho Chi Minh)

4Fl., Yoco Bld., 41 Nguyen Thi Minh Khai St., Dist. 1, Ho Chi Minh, VIETNAM
Tel : +84-8-3822-3919
Fax : +84-8-3822-3918

FUJIKOSHI-NACHI (MALAYSIA) SDN. BHD.

No.17, Jalan USJ 21/3, 47630 UEP Subang Jaya, Selangor Darul Ehsan, MALAYSIA
Tel : +60-(0)3-80247900
Fax : +60-(0)3-80235884

PT.NACHI INDONESIA

Jl.H.R.Rasuna Said Kav.X-O Kuningan, Jakarta 12950, INDONESIA
Tel : +62-021-527-2841
Fax : +62-021-527-3029



NACHI SINGAPORE PTE. LTD.

Established : 1975 Products : Cutting Tools, Bearings and Hydraulic Equipment

NACHI INDUSTRIES PTE. LTD.

Established : 1979 Products : Cutting Tools

NACHI (SHANGHAI) CO., LTD.

11F Royal Wealth Center, No.7, Lane98, Danba Road, Putuo District, Shanghai 200062, CHINA
Tel : +86-(0)21-6915-2200
Fax : +86-(0)21-6915-5427

CHONGQING BRANCH

Room 17-18/17-19, Tower C, Hongding Guoji Mingyuan, Jiangbei District, Chongqing 400020, CHINA
Tel : +86-(0)23-8816-1967
Fax : +86-(0)23-8816-1968

SHENYANG BRANCH

Room 304, No.1 Yuebin Street, Shenhe District, Shenyang 110000, CHINA
Tel : +86-(0)24-3120-2252
Fax : +86-(0)24-2250-5316

BEIJING BRANCH

Room 1110, Kuntai International Mansion, Building O, Yi No.12 Chao Wai Street, Chao yang District, Beijing 100020, CHINA
Tel : +86-(0)10-5879-0181
Fax : +86-(0)10-5879-0182

NACHI-FUJIKOSHI CORP. TAIPEI REPRESENTATIVE OFFICE

No.109, Kao Young North Rd, Lung-Tan Hsin, Tao-Yuan Hsien, TAIWAN
Tel : +886-(0)3-411-7776
Fax : +886-(0)3-471-8402

NACHI-FUJIKOSHI CORP. KOREA REPRESENTATIVE OFFICE

3F A-Youn Digital Tower 314-37, Seongsu-dong 2-ga, Seongdong-gu, Seoul 133-120 KOREA
Tel : +82-(0)2-469-2254
Fax : +82-(0)2-469-2264

NACHI (AUSTRALIA) PTY. LTD.

Unit 1, 23-29 South Street, Rydalmere, N.S.W, 2116, AUSTRALIA
Tel : +61-(0)2-9898-1511
Fax : +61-(0)2-9898-1678
URL : <http://www.nachi.com.au/>



NACHI (SHANGHAI) CO., LTD.

Established : 2004
Products : Cutting Tools, Bearings, Hydraulic Equipment, Special Steels, Machine Tools and Robot



NACHI (AUSTRALIA) PTY. LTD.

Established : 1970
Products : Cutting Tools, Machine Tools, Robot, Bearings and Hydraulic Equipment



NACHI (JIANGSU) INDUSTRIES CO., LTD.

Established : 2012
Products : Cutting Tools, Hydraulic Equipment, Automotive Hydraulics and Robot



NACHI TECHNOLOGY (THAILAND) CO., LTD.

Established : 1999
Products : Bearings, Cutting Tools, Hydraulic Equipment and Robot



NACHI KG TECHNOLOGY INDIA PTE. LTD.

Bearing production and sales/ production start July 2013

Manufacturing · Service Plants

NACHI TECHNOLOGY (THAILAND) CO., LTD.

5/5 M, 2, Rojana Industrial Estate Nongbua, Ban Khai, Rayong, 21120, THAILAND
Tel : +66-38-961-682
Fax : +66-38-961-683

BANGKOK SALES OFFICE

Unit 23/109(A), Fl.24 Sorachai Bldg., 23 Sukhumvit 63 Road(Ekamai), Klongtonnua, Wattana, Bangkok 10110, THAILAND
Tel : +66-2-714-0008
Fax : +66-2-714-0740

NACHI INDUSTRIES PTE. LTD.

No.2 Joo Koon Way, Jurong Town, Singapore 628943, SINGAPORE
Tel : +65-68613944
Fax : +65-68611153
URL : <http://www.nachinip.com.sg/>

NACHI PILIPINAS INDUSTRIES, INC.

1st Avenue, Manalac Compound, Sta. Maria Industrial Estate, Bagumbayan, Taguig, Metro Manila, PHILIPPINES
Tel : +63-(0)2-838-3620
Fax : +63-(0)2-838-3623

NACHI KG TECHNOLOGY INDIA PTE. LTD.

Plot No. SP2-86, RIICO Industrial Area, Neemrana 301705, Distt. Alwar, Rajasthan, INDIA

NACHI MOTHERSON PRECISION LTD.

179, Sector4, IMT Manesar, Distric Gurgaon-122 050, Haryana, INDIA
Tel : +91-124-4936-000
Fax : +91-124-4936-022

NACHI MOTHERSON TOOL TECHNOLOGY LTD.

D-59-60, Sector-6, Noida 201301, Distt. Gautam Budh Nagar, U.P.INDIA
Tel : +91-120-425-8372
Fax : +91-120-425-8374



SHANGHAI NACHI BEARINGS CO., LTD.

Established : 2004 Products : Bearings



NACHI MOTHERSON PRECISION LTD. (India)

Established : 2010
Products : Cutting tools and machine tools



DONGGUAN NACHI C.Y. CORP.

Established : 2001 Products : Bearings



NACHI C.Y. CORP.

Established : 1987 Products : Bearings

NACHI (JIANGSU) INDUSTRIES CO., LTD.

39 Nanyuan Road, Economic and Technological Development Zone (South), Zhangjiagang, Jiangsu, CHINA(Zip 215600)
Tel : +86-512-3500-7616
Fax : +86-512-3500-7615

DONGGUAN NACHI C.Y. CORP.

Dangyong Village, Hongmei Town Dongguan City, Guangdong, CHINA
Tel : +86-(0)769-8843-1300
Fax : +86-(0)769-8843-1330

SHANGHAI NACHI BEARINGS CO., LTD.

Yitong Industry Zone 258, Fengmao Rd. Malu Town, Jiading, Shanghai 201801, CHINA
Tel : +86-(0)21-6915-6200
Fax : +86-(0)21-6915-6202

SHANGHAI NACHI SAW CO., LTD.

Yitong Industry Zone 258, Fengmao Rd. Malu Town, Jiading, Shanghai 201801, CHINA
Tel : +86-(0)21-6915-5899
Fax : +86-(0)21-6915-5898

NACHI C.Y. CORP.

No.109, Kao Young North Rd, Lung-Tan Hsin, Tao-Yuan Hsien, TAIWAN
Tel : +886-(0)3-471-7651 Fax : +886-(0)3-471-8402

DAESUNG-NACHI HYDRAULICS CO., LTD.

289-22, Yusan-Dong, Yangsan-Si Gyeongnam 626-230, KOREA
Tel : +82-(0)55-371-9700 Fax : +82-(0)55-384-3270

America & Europe

Sales Offices

NACHI AMERICA INC. HEADQUARTERS

715 Pushville Road, Greenwood, Indiana, 46143, U.S.A.
 Tel : +1-317-530-1001
 Fax : +1-317-530-1011
 URL : <http://www.nachiamerica.com/>

WEST COAST BRANCH

12652 E. Alondra Blvd. Cerritos, California, 90703, U.S.A.
 Tel : +1-562-802-0055 Fax : +1-562-802-2455

MIAMI BRANCH-LATIN AMERICA DIV.

2315 N.W. 107th Ave., Doral, Florida, 33172, U.S.A.
 Tel : +1-305-591-0054/0059/2604
 Fax : +1-305-591-3110

NACHI ROBOTIC SYSTEMS INC.

22285 Roethel Drive, Novi, Michigan, 48375, U.S.A.
 Tel : +1-248-305-6545 Fax : +1-248-305-6542
 URL : <http://www.nachirobotics.com/>

INDIANA SERVICE CENTER

715 Pushville Road, Greenwood, Indiana, 46143, U.S.A.
 Tel : +1-502-517-1553 Fax : +1-317-535-3659

SOUTH CAROLINA SERVICE CENTER

1310 Garlington Road, Suite L, Greenville, SC 29615, U.S.A.
 Tel : +1-864-458-8000 Fax : +1-864-458-8256

CANADA BRANCH

89 Courtland Ave., Unit No.2, Concord, Ontario, L4K 3T4, CANADA
 Tel : +1-905-760-9542 Fax : +1-905-760-9477

MEXICO BRANCH

Urbina No.54, Parque Industrial Naucalpan, Naucalpan de Juarez, Estado de Mexico C.P.53370, MEXICO
 Tel : +52-55-5312-6556 Fax : +52-55-5312-7248

NACHI CANADA INC.

89 Courtland Ave., Unit No.2, Concord, Ontario, L4K 3T4, CANADA
 Tel : +1-905-660-0088 Fax : +1-905-660-1146
 URL : <http://www.nachicanada.com/>

NACHI MEXICANA, S.A. de C.V.

Urbina No.54, Parque Industrial Naucalpan, Naucalpan de Juarez, Estado de Mexico C.P.53370, MEXICO
 Tel : +52-55-3604-0832/0842/0081
 Fax : +52-55-3604-0882

NACHI MEXICANA ENGINEERING CENTER

1171 A, Calle Julio Diaz Torre, Frace, Ciudad Industrial, Aguascalientes, C.P.20290, MEXICO
 Tel & Fax : +52-449-971-1689



NACHI AMERICA INC.

Established : 1962
 Products : Cutting Tools, Machine Tools, Bearings, Hydraulic Equipment and Special Steels



NACHI ROBOTIC SYSTEMS INC.

Established : 1989
 Products : Robots

NACHI EUROPE GmbH

Bischofstrasse 99, 47809, Krefeld, GERMANY
 Tel : +49-(0)2151-65046-0
 Fax : +49-(0)2151-65046-90
 URL : <http://www.nachi.de/>

SOUTH GERMANY OFFICE

Pleidelsheimer Strasse 47, 74321, Bietigheim-Bissingen
 Tel : +49-(0)7142-77418-0
 Fax : +49-(0)7142-77418-20

SPAIN BRANCH

Pl. EL MONTALVO III c/Segunda, 6, Portal 1-2a, Oficina 5 37188-Carvajosa de La Sagrada Salamanca - Espana, SPAIN
 Tel : +34-(0)923-197-837
 Fax : +34-(0)923-197-758

CZECH BRANCH

Sezemická 2757/2, 193 00 Praha 9 Horní Počernice VGP Park - Building A1 Czech Republic
 Tel : +420-255-734-000
 Fax : +420-255-734-001

U.K. BRANCH

Unit 3, 92, Kettles Wood Drive Woodgate Business Park, BIRMINGHAM B32 3DB, U.K.
 Tel : +44-(0)121-423-5000
 Fax : +44-(0)121-421-7520

TURKEY BRANCH

Karaman Ciftligi Mevkii, Agaoglu My Prestige, K:13, D:110, 34746, Atasehir, Istanbul, TURKEY
 Tel : +90-(0)216-688-4457
 Fax : +90-(0)216-688-4458

Manufacturing · Service Plants

NACHI TECHNOLOGY INC.

713 Pushville Road, Greenwood, Indiana, 46143, U.S.A.
 Tel : +1-317-535-5000
 Fax : +1-317-535-8484
 URL : <http://www.nachitech.com/>

NACHI TOOL AMERICA INC.

717 Pushville Road, Greenwood, Indiana, 46143, U.S.A.
 Tel : +1-317-535-0320
 Fax : +1-317-535-0983



NACHI EUROPE GmbH

Established : 1967
 Products : Cutting Tools, Machine Tools, Robots, Bearings, Hydraulic Equipment and Special Steels



NACHI CANADA INC.

Established : 1989
 Products : Cutting Tools and Bearings

NACHI BRASIL LTDA.

Avenida João XXIII, No.2330, Jardim São Pedro, Mogi das Cruzes, S.P, BRASIL, CEP 08830-000
 Tel : +55-11-4793-8800
 Fax : +55-11-4793-8870
 URL : <http://www.nachi.com.br/>

SÃO PAULO BRANCH

Av. Paulista, 453, Primeiro Andar, Conj.11,12,12 e 14, Cerqueira Cesar, Sao Paulo-SP CEP : 01311-000, BRASIL
 Tel : +55-11-3284-9844
 Fax : +55-11-3284-1751

BUENOS AIRES SALES OFFICE

Juncal, 1268, B1714 MFD, Ituzaingo, Buenos Aires, ARGENTINA
 Tel : +54-911-15-3593-2828

MANAUS SALES OFFICE

Centro Empresarial Art Center Av. Djalma Batista, 3. 694 - SL. 20 - Chapada Manaus - AM - CEP 69050-010 BRASIL
 Tel : +55-11-6392-1918

BLUMENAU SALES OFFICE

Rua Sete de Setembro, 2. 014 - Centro Blumenau - SC - CEP 89012-400 BRASIL
 Tel : +55-11-7461-7061

NACHI CZECH s.r.o.

Prumyslova 2732, 440 01 Louny, CZECH
 Tel : +420-415-930-930
 Fax : +420-415-930-940



NACHI CZECH s.r.o.

Established : 2003
 Products : Bearings



NACHI TECHNOLOGY INC.

Established : 1974 Products : Bearings

NACHI TOOL AMERICA INC.

Established : 2005 Products : Cutting Tools



NACHI BRASIL LTDA.

Established : 1972
 Products : Bearings and Cutting Tools

NACHI COMPLEX

NACHI-BUSINESS Galaxy

We exhibit and perform our products, technological seeds and the linkage between our operations as "NACHI Brand".



NACHI Current Showroom



QA Laboratory

Our QA Lab is equipped with a three-dimensional Measurement room and a precision measurements room.



Robot Stage, Machinery Stage and Tribology Stage

Robot, Machining and Components demonstration.



NACHI-FUJIKOSHI Museum

The exhibition shows the history of the company from its foundation.



NACHI-FUJIKOSHI Selva

NACHI-FUJIKOSHI Selva is a recreation center with accommodation facilities, where we offer our dealers and customers around the world opportunities to get together and hold a workshop or other functions.



Management

Directors

President	Hiroo Honma	Chairman of Compliance Committee, General Manager of International Trade Headquarters
Managing Director	Yukihiko Tanaka	In Charge of Production, Manufacturing Management, Quality Assurance, Procurement & Logistics, Environment & Safety
Managing Director	Noriyasu Shiba	In Charge of Corporate Planning & Corporate Communication, Human Resources & Training
Managing Director	Makoto Sasaki	General Manager of Sales Strategies Headquarters, In Charge of Sales in Central & Western Japan, Marketing Management
Managing Director	Naoshi Katayama	In Charge of Finance & General Affairs, Sales in Hokuriku, Group Management, Risk Management
Director	Hideo Oba*	
Director	Kenji Susukida	General Manager of Corporate Planning Dept., In Charge of Compliance Promotion, Legal Affairs, Administrative Improvement, Business Operation in Tokyo
Director	Nishiki Seto	Deputy General Manager of International Trade Headquarters, In Charge of South America, India
Director	Sachio Tanaka	Deputy General Manager of International Trade Headquarters, In Charge of Europe, East Asia
Director	Masayuki Kobayashi	General Manager of Finance & Accounting Dept.
Director	Kazuhito Yoshida	General Manager of Hydraulic Division
Director	Katsumi Nishijima	General Manager of Material Division
Director	Isao Hori	General Manager of Cutting Tool Division
Director	Hidenori Hayashi	General Manager of Eastern Japan Branch

Auditors

Standing Corporate Auditor	Nobuo Okada
Standing Corporate Auditor	Atsushi Saguchi*
Standing Corporate Auditor	Hiroshi Yamada
Corporate Auditor	Eiichi Fukushima* (Attorney-at-Law, NISHIMURA & ASAHI, Of Counsel)

*Outside director or outside corporate auditor



Corporate Officers

Toshio Sugiura	President of NACHI (SHANGHAI) CO., LTD., In Charge of China
Kiyoshi Meguro	General Manager of Human Resources Dept.
Shinichi Urata	General Manager of Development Headquarters
Fumio Honda	President of NACHI (JIANGSU) INDUSTRIES CO., LTD.
Toru Inoue	President of NACHI AMERICA INC., In Charge of North & Central America
Atsushi Umezawa	General Manager of Machine Tool Division
Tetsu Furusawa	President of NACHI SINGAPORE PTE. LTD., In Charge of ASEAN
Shigemi Tochtani	General Manager of Marketing Management Dept.
Hideaki Hara	General Manager of Bearing Division

Financial Highlights

NACHI-FUJIKOSHI CORP and Subsidiaries Years ended November 30, 2009, 2010, 2011 and 2012

Consolidated Financial Summary

	Millions of yen				Thousands of U.S.dollars	
	2009	2010	2011	2012	2012	
Net sales	107,586	134,807	166,023	172,259	\$2,123,508	
Domestic sales	70,140	84,173	101,914	110,283	1,359,504	
Overseas sales	37,446	50,634	64,109	61,976	764,004	
Overseas sales ratio	34.8%	37.6%	38.6%	36.0%	36.0%	
Operating income	△3,217	8,245	14,643	10,639	131,151	
Ordinary income	△5,051	6,499	12,913	9,111	112,315	
Net income	△7,449	5,562	10,016	4,585	56,521	
Net income per share (yen)	△29.95	22.37	40.29	18.44	22.73¢	
Cash dividend per share (yen)	1.5	4.0	6.0	6.0	74¢	
Total assets	176,248	170,516	179,791	187,181	2,307,458	
Shareholders' equity	47,194	51,993	58,198	61,900	763,067	
Equity ratio	26.8%	30.5%	32.4%	33.1%	33.1%	

Consolidated Balance Sheets

Assets		Millions of yen				Thousands of U.S.dollars	
	2009	2010	2011	2012	2012		
Current assets	80,802	78,468	89,443	92,704	\$1,142,801		
Notes and accounts receivable	23,655	30,861	38,192	38,612	475,986		
Inventories	23,629	25,473	32,790	33,611	414,337		
Fixed assets	95,445	92,047	90,347	94,476	1,164,645		
Property, plant and equipment	81,072	77,057	76,235	78,295	965,175		
Intangible assets	391	308	391	448	5,523		
Investments and advances	13,981	14,681	13,720	15,732	193,935		
Total assets	176,248	170,516	179,791	187,181	\$2,307,458		

Liabilities and Net Asset Value

	Millions of yen				Thousands of U.S.dollars	
	2009	2010	2011	2012	2012	
Current liabilities	69,501	73,869	75,377	66,154	\$815,508	
Notes and accounts payable	18,147	28,952	36,758	33,979	418,873	
Short-term bank loans	43,061	34,755	25,216	18,595	229,228	
Long-term liabilities	57,219	42,153	43,456	55,802	687,894	
Bonds and long-term debt	44,264	29,242	30,556	42,189	520,081	
Total liabilities	126,720	116,022	118,834	121,956	1,503,402	
Shareholders' equity	47,194	51,993	58,198	61,900	763,067	
Common stock	16,074	16,074	16,074	16,074	198,151	
Additional paid-in capital	11,561	11,560	11,560	11,561	142,517	
Retained earnings	24,967	30,001	40,218	43,312	533,925	
Profit on valuation of stock	2,377	2,840	2,074	2,700	33,284	
Translation adjustments	△7,609	△8,301	△10,173	△10,468	△129,043	
Minority interests	2,332	2,500	2,758	3,324	40,976	
Total net assets	49,527	54,493	60,957	65,224	804,043	
Total liabilities and net assets	176,248	170,516	179,791	187,181	\$2,307,458	

U.S.dollar amounts are converted for convenience only at ¥81.12 per U.S.dollar, the rate prevailing on November 30, 2012

Consolidated Sales by Operation

	Millions of yen				Thousands of U.S.dollars	
	2009	2010	2011	2012	2012	
Cutting Tools	16,165	21,150	25,775	27,126	\$334,393	
Machine Tools	13,520	12,304	19,283	24,381	300,555	
Robots	6,547	7,042	10,361	10,875	134,061	
Bearings	45,184	58,664	64,171	63,616	784,221	
Hydraulic Equipment	16,944	24,593	31,430	31,913	393,405	
Special Steels	7,473	9,996	14,017	13,352	164,596	
Others	1,750	1,056	982	993	12,241	
Total	107,586	134,807	166,023	172,259	\$2,123,508	

Capital Expenditures

	Millions of yen				Thousands of U.S.dollars	
	2009	2010	2011	2012	2012	
Non-Consolidated	5,900	3,800	7,900	6,900	\$85,000	
Consolidated	8,100	5,700	10,100	13,300	163,000	

Number of Associates

	Persons			
	2009	2010	2011	2012
Non-Consolidated	2,550	2,620	2,600	2,670
Domestic Subsidiaries	1,580	1,560	1,600	1,550
Overseas Subsidiaries	1,220	1,320	1,450	1,630
Consolidated	5,350	5,500	5,650	5,850

Shareholder Information

Shareholder Information

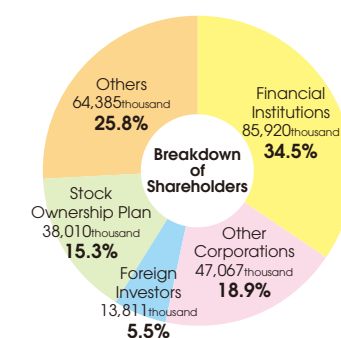
Issued Stock : 249,193 thousands shares
(as of the end of Nov. 2012)
Number of Shareholders : 30,052

Major Shareholders

	Shares(thousand)	Ratio(%)
NACHI WANEI Stockholding	18,071	7.25
Employees Stock Ownership Plan	13,435	5.39
TOYOTA MOTOR CORPORATION	13,182	5.29
The Bank of Tokyo-Mitsubishi UFJ, Ltd.	11,888	4.77
The Hokuriku Bank, Ltd.	8,659	3.48

Breakdown of Shareholders

	Number of Shareholders	Ratio(%)	Shares (thousand)	Ratio(%)
Financial Institutions	134	0.45	85,920	34.48
Other Corporations	356	1.19	47,067	18.89
Foreign Investors	133	0.44	13,811	5.54
Stock Ownership Plan	4	0.01	38,010	15.25
Others	29,425	97.91	64,385	25.84
Total	30,052	100.00	249,193	100.00



Major Banking Relationships

The Bank of Tokyo-Mitsubishi UFJ, Ltd.
The Hokuriku Bank, Ltd.
Sumitomo Mitsui Trust Bank, Limited
Mitsubishi UFJ Trust and Banking Corporation
Mizuho Corporate Bank, Ltd.

History of NACHI-FUJIKOSHI

NACHI-FUJIKOSHI was founded with the express aim of becoming a domestic manufacturer of cutting tools and machine tools in the trend towards industrial modernization. The Company's business activities expanded greatly in the first 20 years since its founding.

- 1928** FUJIKOSHI STEEL INDUSTRY CO., Ltd. was founded in Toyama City by the founder, Kohki Imura.
- 1929** NACHI hacksaw blades were chosen as a superior example of Japanese manufacturing technology and were personally inspected by the Emperor Showa. The NACHI trademark was adopted from the name of the Emperor's ship.
- 1934** The company gained recognition as an all-round domestic manufacturer of precision cutting tools. installed the latest European and American machinery.
- 1937** established FUJIKOSHI Technical High School.
- 1938** Higashi-Toyama Steel Mill started operation. established integrated manufacturing system covering materials through to final production.
- 1939** begun production of bearings. Machine Tools Dept. established to supply own company plants with internally manufactured machinery.
- 1940** Business further expanded to 18 plants in Japan and number of employees increased to 36,000. established FUJIKOSHI Hospital.

NACHI-FUJIKOSHI attained the position of a "total machinery manufacturer" as the result of an active management policy during the high economic growth period in the 1950's to 1960's

- 1945** expanded product line-up to include hand tools, food industry machinery, bicycles, and motorcycles.
- 1953** developed Christmas tree type broaches for jet engines.
- 1955** begun marketing with large OEM customers in Europe and America.
- 1958** begun production of hydraulic equipment.
- 1962** Company restructured along divisional lines (cutting tools, bearings, machine tools and special steels). established NACHI AMERICA INC.
- 1963** changed Company name to NACHI-FUJIKOSHI CORP. developed bearings and its materials for the Bullet Train "Shinkansen".

NACHI-FUJIKOSHI is aiming at becoming a mechatronics manufacturer in keeping with technical innovation and internationalization.

- 1964** begun production of industrial furnaces.
- 1967** Office opened in Germany.
- 1969** developed hydraulic industrial robots. established Machine Tools Division and Hydraulic Equipment Division.
- 1972** begun local production in Brazil.
- 1975** Offices opened in Australia, United Kingdom, Singapore and Canada.
- 1976** begun local production in U.S.A. and Spain.
- 1979** developed first motor-driven robots for spot welding in the world. begun local production in Singapore.
- 1984** established Robot Division and Precision Machinery Division. awarded the PM (Productive Maintenance) Prize.
- 1988** opened FUJIKOSHI Guesthouse "Muhenkaku" to commemorate the Company's 60th anniversary. begun local production in Korea and Taiwan.
- 1989** established NACHI TECHNOLOGY INC., U.S.A.
- 1990** begun production of handling robots.
- 1991** acquired National Broach & Machine Co. (brand name Red Ring). awarded the Deming Application Prize.

NACHI-FUJIKOSHI has been steadily promoting the NACHI Business in keeping with globalization and changes in the industrial structure.

- 1993** Masamichi Honda was appointed as President. management restructured due to Japan's deflationary economic environment and appreciating yen.
- 1994** cooperated with Koyo Seiko., Ltd. in the area of bearings.
- 1997** obtained ISO 9001 certification in 1995 for each division and overseas plant.
- 1998** Kensuke Imura was appointed as President. setup new corporate brand mark at the 70th anniversary. established NACHI Techno Square in the Toyama plant.
- 1999** set up new management system in keeping with the philosophy "Prospective Selection and Integration". changed eight-division structure to three main manufacturing divisions and three strategic divisions. concluded technical assistance agreement with TISCO (India) for the manufacture of bearings. comprehensive business tie-up with Sumitomo Electric Industries, Ltd. in the area of cutting tools.
- 2000** expanded overseas supply systems (Thai plant and others) to enhance sales bases. cooperated with Daido Steel Co., Ltd. in the material field. announced mid-term management plan "NACHI Business Plan 03".
- 2001** built a new factory for broaches, high speed steel wire materials, and hydraulic pumps. cooperated with Daihen Corporation in the robotic field. obtained ISO14001 Certification. introduced Meister system.



Founder, Kohki Imura



Hacksaw blades the Company's first product/1929



The first published catalog of cutting tools in Japan/1933



developed first bearings/1939



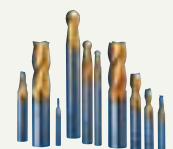
Emperor Showa visits factory/1958



Bearings for the Bullet Train "Shinkansen"/1963



developed first motor-driven robots for spot welding in the world/1979



Coated end mill put onto the market/1984



Japan's first workpiece adjustable broaching machine/1985

- 2002** established Marketing Strategy Headquarters and Development Headquarters. formed Gear Production Alliance in the gear-processing field. cooperated with Erasteel S.A. (France) in the high speed steels field. introduced performance-based salary system. expanded stock Ownership Plan.
- 2003** The 75th anniversary. built QA Lab, Kohki Hall and Development Office in NACHI-BUSINESS Galaxy. created a mid-term management plan, "Prospect of NACHI Business 2006". formed a joint venture with Shanghai Automotive Industry Corp. in bearing business.

Promoting expansion of domestic and international production and sales systems with penetration of the NACHI brand in world markets.

- 2004** removed Tokyo Head Office to Shiodome, Tokyo. increased the share capital. built new bearings factories in the Toyama Plant (Japan), Czech and China. consolidated hydraulic equipment business into the Higashi-Toyama Plant and established a new hydraulic valves factory. divided manufacturing of hydraulic equipment with DAESUNG-NACHI HYDRAULICS CO., LTD. entered into the field of seismic isolator business.
- 2005** renewed the NACHI-FUJIKOSHI Museum and Café Across (2004), and expanded NACHI COMPLEX with NACHI-BUSINESS Galaxy. organized business locations in America, Europe and ASEAN respectively. built a new factory for large-sized robots. launched a new HR project encouraging each employee to improve their skills. set up NACHI Major Dealers Meeting. strengthened the business for industrial machines. founded a rep. office in India. established a new broaches factory and a new materials factory.
- 2006** expanded the engineering business for machining in both domestic and overseas market. set up International Trade Headquarter, expanded overseas business. formed a business alliance with Sankyo Tateyama Aluminium, Inc. in magnesium business. built a new gear cutting tools factory, machine parts processing factory, hydraulic motor factory and YAMAGATA factory. established "R&D Material". developed the business on the industrial machinery sector by releasing the new platform robot.
- 2007** set up ASEAN Business Center in Thailand. built three new factories for precision bearings, bearing heat-treatment, automotive solenoid valves. focused on environmental and energy saving business. expanded the engineering business. integrated production of bearings in Europe into Czech. introduced anti-takeover measures.
- 2008** Hiroo Honma was appointed as President. started up the internal control system. integrated production of tools in the US into Indiana. expanded the bearing factories in Thailand and Brazil. assigned a representative in Turkey and expanded the business in emerging countries. established Central Japan Hydraulic Center to penetrate the energy and infrastructure markets.
- 2009** shifted dynamically to emerging countries. set up Robot Business Center in China. enhanced the structure for production, sales and services in China, ASEAN, India and South America. enhanced the structure for development. introduced the palletizing robots and penetrated the distribution infrastructure markets. developed transparent conductive oxide coater and high speed seam welding robots together with the alliance companies.

Aim for long-term growth with new markets, business areas and management structure in this era of change.

- 2011** announced long-term vision 2020, mid-term business plan 2013 and revised corporate philosophy, corporate mission, and operating principles. introduced executive management system. revamped and strengthened manufacturing operations from four to eight divisions according to products. established production network in India, expanded full-scale into machinery production business. global simultaneous launch of extremely high speed spot welding robot in Japan and abroad.
- 2012** established production network as the core of operations for China in Jiangsu Zhangjiayang China. bolstered sales, production, and procurement systems in China, and advanced entrance into automotive and industrial machinery markets. established bearing production facilities in India, accelerated entrance into industrial machinery and automotive markets. introduced integrated process type gear machining equipment to the market and entered industrial machinery market. created Compliance Committee and strengthened compliance system to fully conform to legal regulations.
- 2013** fully started production of tools, hydraulics, automotive hydraulics, and robots in China, expanded lineup of high-performance drills and enlarged market share.



Compact variable volume pump unit NSP series



DH524 MQL power cell is perfect for crankshaft production lines



AQUA drill series perform highly efficient machining under both dry and wet conditions



Hyper Dual SP and GP Hobs



EX-V Series Spherical Bearings for vibration environments



SRA extremely high speed spot welding robot

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